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# Agenda

- Generalfinance: Overview
- Factoring Market and Distressed Financing
- Digital, Low Risk Player
- Main 1Q24 Results
- Focus on Asset Quality and Digital Factoring
- 1Q24 Results: Balance Sheet, P&L, Funding and Capital
- Closing Remarks
- Annex





# **Generalfinance: Overview**



Long Standing Experience, Specialisation and Unique Positioning

**RE-ORGANISATION** 

BY M. GIANOLLI



PIONEER IN FACTORING

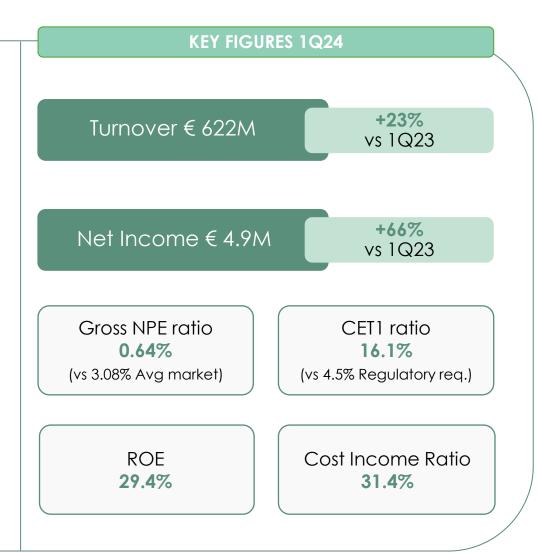
BUSINESS MODEL EVOLUTION TO THE LEADING FACTORING

COMPANY FOR ITALIAN DISTRESSED COMPANIES

## Generalfinance: Overview



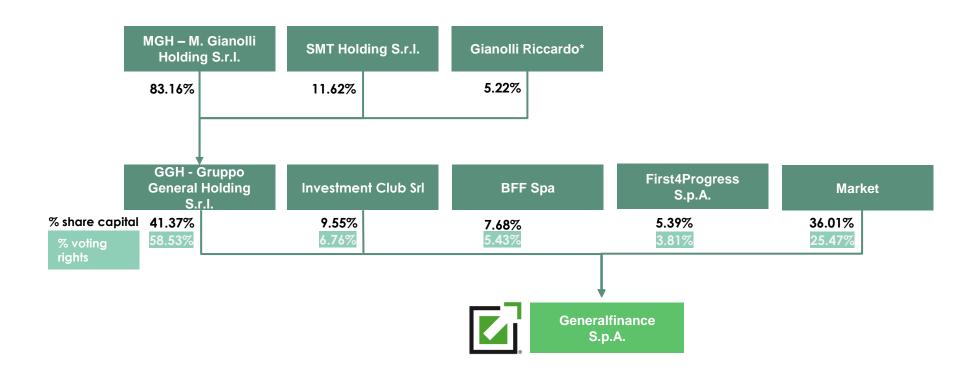
- Leading independent player in the white space of factoring for Distressed Italian SMEs, unserved by traditional banks, with no comparable companies
- Digital platform enables unique efficiency, knowledge of clients (competitive advantage) and better risk management
- Competitive advantage with tailor-made services to customers by using a unique in-house Scoring and Rating system and high sector diversification
- ✓ Excellent risk management due to digital platform data management and managerial proven experience
- Strong growth opportunities supported by sound capital and excellent funding structure
- Management with a solid experience in financial services to distressed companies, as well as significant skills in business development



## EMARKET SDIR certified

# Strong and long term oriented shareholder base

#### Updated shareholders' structure



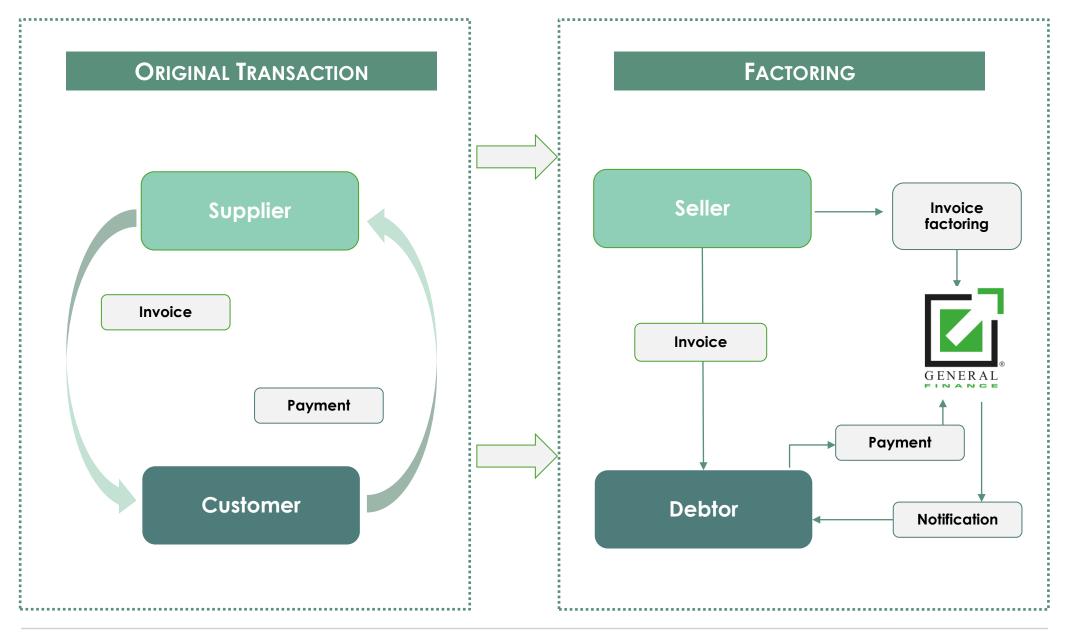


# Factoring Market and Distressed Financing



# What is Factoring? (1/2)







Source: Management

## What is Factoring? (2/2)



**□Credit** management (debtor management and payment collection) is the **core business** of a factoring company and allows the creditor to outsource activities that are usually carried out in-house, thus achieving:

- Greater effectiveness (credit management is I the core business of a Factor)
- Greater efficiency (a Factor can leverage on economies of scale)

In the **credit insurance** service, the Factor analyses the specific features of the assigned receivables and can issue a solvency quarantee

In the working capital financing service, the Factor differs from a bank since it analyses the assigned receivables/debtors in addition to performing the usual creditworthiness assessments

**FINANCING** 

CREDIT INSURANCE

CREDIT

**MANAGEMENT** 

#### FURTHER KEY TAKEAWAYS ON FACTORING

- ☐ Factoring is a flexible tool for the management of working capital, offering a wide range of services to release, manage and successfully deliver trade receivables:
- ☐ The legal instrument underpinning factoring is the assignment of receivables in accordance with Law no. 52 of 21 February 1991 (Law on the assignment of receivables).



Source: Management

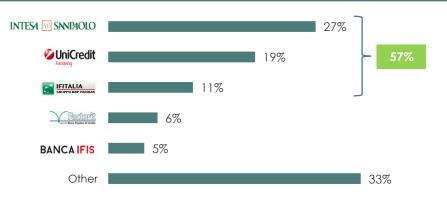
# Leader in the high-growth distressed market segment



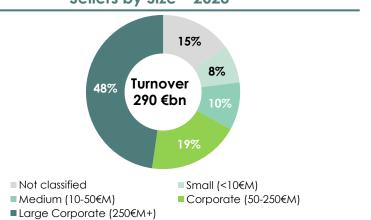
In the overall fast growing factoring market (turnover in Italy is expected to grow from € 290bn in 2023 up to €300bn in 2024) Generalfinance focuses on distressed sellers (UTP, forborne and past due) with a portfolio of performing debtors (in bonis)









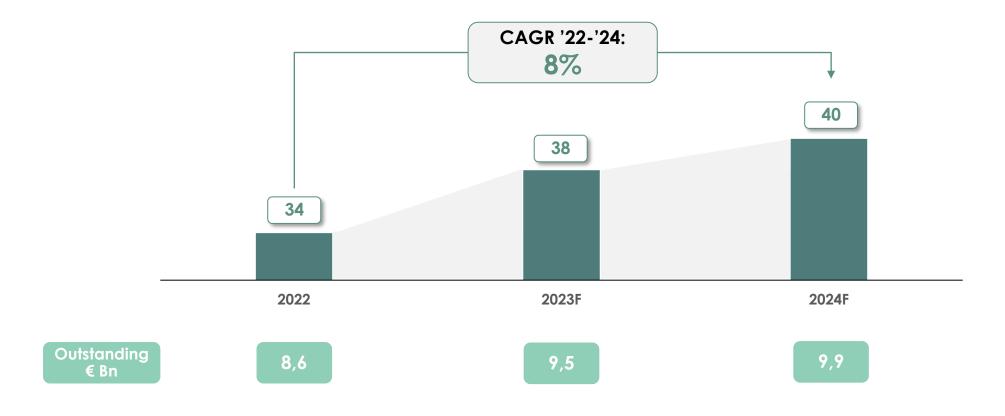




## Addressable market



#### Potential turnover of factoring to distressed enterprises\* (€Bn, 2022-2024F)



The worsening financial conditions of Italian companies expected in the next three-year period and the consequent increase in rates of deterioration could in fact drive a growth in the potential turnover of factoring to distressed companies by 8 percent annually, up to a market value of ca. 40 billion € by 2024



# Vulnerable companies and new procedures



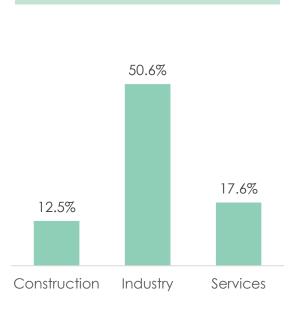
## Cerved Group Score (CGS)

More than 17% of SMEs are in vulnerability or risk condition

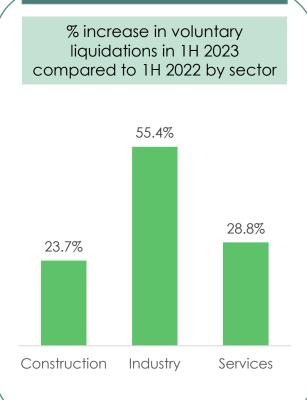


#### Bankruptcy

% increase in bankruptcies in 1H 2023 compared to 1H 2022 by sector



#### **Voluntary Liquidation**





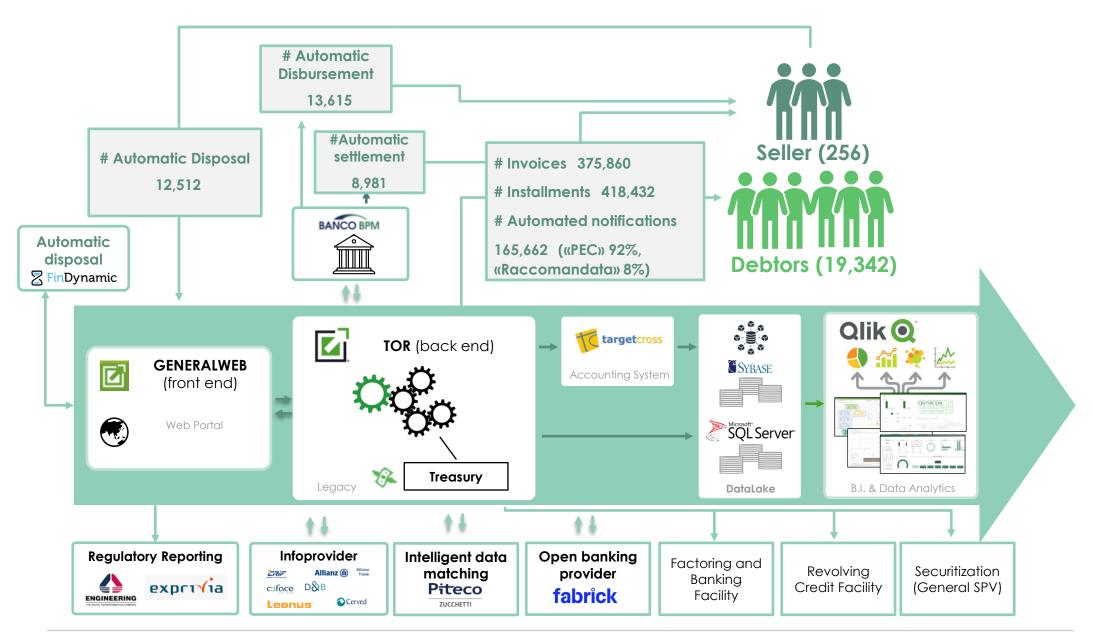


# Digital, Low Risk Player



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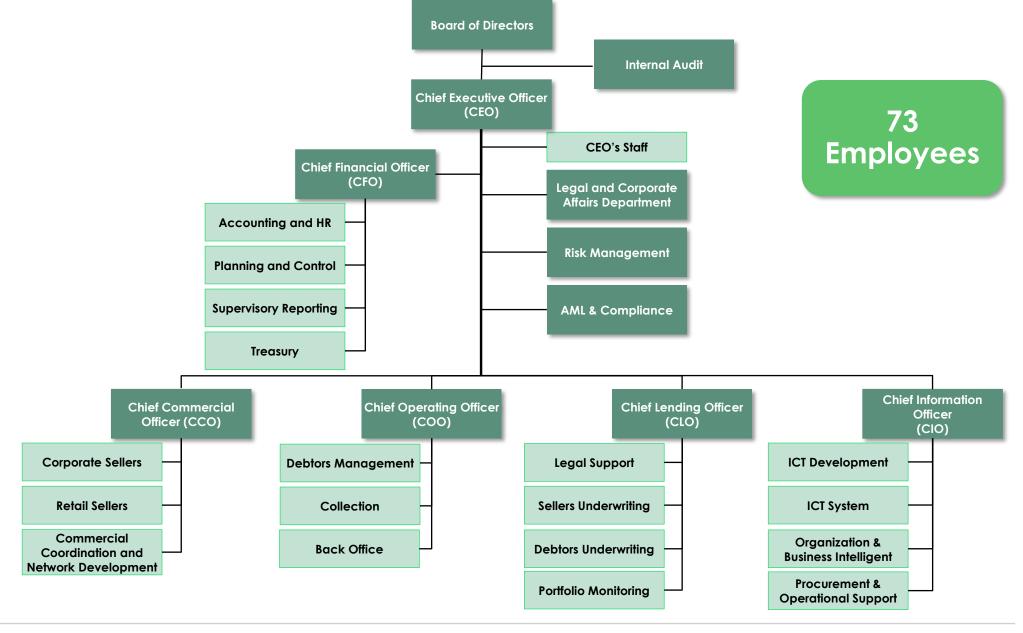
# A strategic asset: the proprietary digital platform





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# An organization oriented to risk control and business

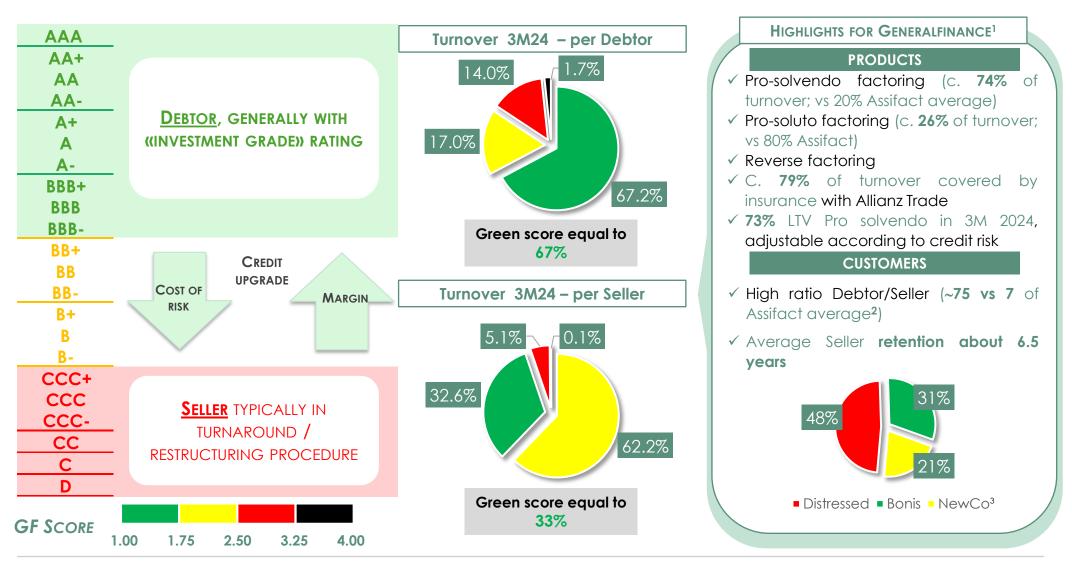




# A unique business model, leveraging the factoring features



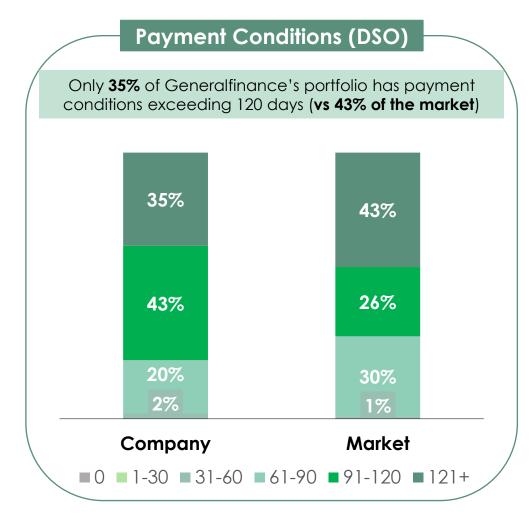
The peculiarity of Generalfinance's business model is the choice of Seller–Debtor, where clients (**Sellers**) typically have a **low credit rating** (turnaround situation) while the **Debtors** underlying customer loans refer to a **high credit rating** (normally investment grade)

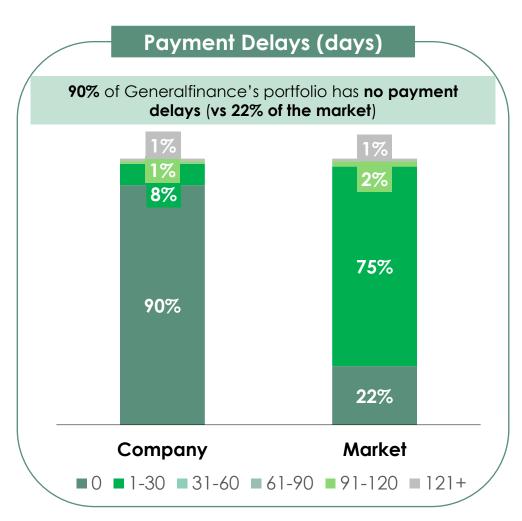












Generalfinance boasts a portfolio quality, both in terms of Payment Conditions and Payment Delays, better than the rest of the market



# **Credit Process Overview**



Phase	Client Acquisition	Assessment & pre-qualification	3 Proposal	Negotiation and underwriting	Credit decision	Credit management	Monitoring
Activities	<ul> <li>Acquisition of new Clients</li> <li>Collection of Client data to check sales, turnover, customers, suppliers, etc.)</li> <li>Generate Client Report</li> </ul>	<ul> <li>Customer assessment (economic and financial analysis, AML checks, Summary Report</li> <li>Process assessment (for distressed procedures)</li> <li>Debtor assessment (data collection, creditworthiness check)</li> </ul>	<ul> <li>Overall file assessment (review of Summary Report and other relevant documents)</li> <li>Definition of a non-binding proposal, to be shared with the Client</li> </ul>	<ul> <li>Forwarding of proposal to Client</li> <li>Discussion of any amendments within the decision-making scope of the Sales Office</li> <li>Sign-off of terms and conditions by the Client</li> </ul>	<ul> <li>Additional data collection on the Assignor</li> <li>Review of Assignor/Assign ee assessment</li> <li>Credit decision on the maximum amount disbursable to Assignor and credit facilities to Debtors</li> <li>Signing of contract</li> </ul>	management with Assignor and Assigned	<ul> <li>Monitoring of factored receivables</li> <li>Monitoring of credit risk</li> <li>Management of outstanding receivables</li> <li>Monitoring of collections</li> <li>Reporting on information flows between corporate bodies</li> </ul>
Department	- CCO	- CLO	- Credit Committee	- CCO - CLO	- Credit Committee	- COO	- CLO



# Value proposition, distinctive features and value chain



#### 1

#### Value proposition

Generalfinance offers its customers (mostly companies under financial stress) rapid and customized interventions for the financing of the working capital and trade receivables, covering the entire supply chain finance

Factoring Pro-Solvendo

> Factoring Pro-Soluto



"Revolving" relationship (LIR<sup>1</sup> at 24 months) in a predominantly "notification" mode and, where applicable, "acceptance" of the debt

Distinctive skills

- o Consolidated expertise throughout the entire process
- End-to-end in-house valuation process, tailored to customer specifications
- Strong risk reduction and diversification mechanisms
- In-house-developed proprietary factoring platform to support business specifications
- Fast operational processes and capability to provide
   bridge financing within turnaround processes

#### 3

#### Generalfinance masters all the crossroads of the value chain

- All operational steps and core activities are carried out internally by Generalfinance's dedicated structures
- Generalfinance does not relies on external consultants to assess the creditworthiness of sellers and debtors but owns all the skills
- o The process is reinforced by **credit insurance policies** provided by Allianz Trade insurance company which, during the risk acquisition phase, performs an independent assessment of the assigned debtors, providing Generalfinance a feedback on the results of their assessment

Origination

Credit assessment

Credit Underwriting Completion of the sale

Ordinary management

**Monitoring** 



## **Valuation Framework**



#### **Distressed Client**

Scoring Components

# DISTRESSED SELLER SCORING



DEBTOR SCORING/ SELLER'S PORTFOLIO



OPERATIONS'S FINAL SCORING

Key Factors for Valuation

- Industrial market position and client portfolio
- Recovery plan credibility and sustainability of the repayment plan of the previous debt position
- Standing and profile of the Seller's legal/financial advisors
- Feasibility of the financial measures and presence of legal protections
- Presence of financial support (Equity/Debt) from investors/shareholders

Output

 Distressed Seller's quantitative score (green, yellow, red)

- Debtor's score
- Seller's portfolio score

Overall valuation (Seller + Debtor)

Grant

To be evaluate

Reject

#### Performing Client

Scoring Components

# PERFORMING SELLER SCORING



DEBTOR SCORING/ SELLER'S PORTFOLIO



OPERATIONS'S FINAL SCORING

Key Factors for Valuation

- Economic and financial analysis of the Balance Sheet/P&L/Cash Flow Statement
- Positioning in the sector
- Sustainability of the debt position (Debt-Service Coverage Ratio)
- Credibility of the management

Output

 Performing Seller's quantitative score

- Debtor's score
- Seller's portfolio score

- Overall valuation (Seller
  - + Debtor)

Grant

To be evaluated

Reject



# Risk reduction in Distressed Factoring



Given that the majority of Generalfinance's turnover is realized towards distressed Sellers, the Company can benefit from a reduction in risk, because of 3 main factors





#### **Lower Credit Risk**

- Effects of insolvency proceedings on financial position (ex. credit write-offs)
- o Recovery and relaunch plan
- o Possible change in the Governance
- Possible capital injection or new financing
- o Predeductibility (i.e., superpriority) of receivables arising from loans disbursed in execution of the plan and loans disbursed prior to the submission of the composition with creditors plan, respectively, if the conditions provided by the regulations are met

#### **Lower Operating Risk**

- Court approval (arrangement with creditors, restructuring agreement)
- Supervision by the court commissioner (arrangement with creditors)
- Presence of high standing Financial Advisors and Legal Counsels
- Management change



#### **Lower Risk of Clawback Action**

- Financial assistance for the implementation of the agreement / plan / arrangement with creditors with exemptions from clawback actions
- Authorization for bridge financing (in these cases, the risk of clawback actions is excluded on a de facto basis)
- Factoring law and related protections (clawback actions regarding collections from assigned debtors)



Source: Management





Macro score	Indicator	Assessment details
1	BRI	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>
	<b>CGS</b> © Cerved	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>
Commercial score	Rating Score <sub>D&amp;B</sub>	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>
	Delinquency Score D&B	<ul> <li>Probability of late payments over the next 12 months</li> </ul>
	Failure Score <sub>D&amp;B</sub>	<ul> <li>Company probability of default over the next 12 months</li> </ul>
2 Payments	<b>Paydex</b>	Score on the counterparty's payment performance
score	Payline  Our Cerved	<ul> <li>Score on the counterparty's payment performance</li> </ul>
3 Credit	Grade Allianz  Trade Allianz   Allianz   Trade	Degree of credit insurability
insurability score	DRA cofoce	<ul> <li>Degree of credit insurability</li> <li>Coface – in progress</li> </ul>
4 Credit insurance	Insurance Allianz (ii)   Allianz Trade	<ul> <li>Insurance partnership with Allianz Trade to insure up to 100% of the credit cross, starting from amounts above 30k</li> </ul>



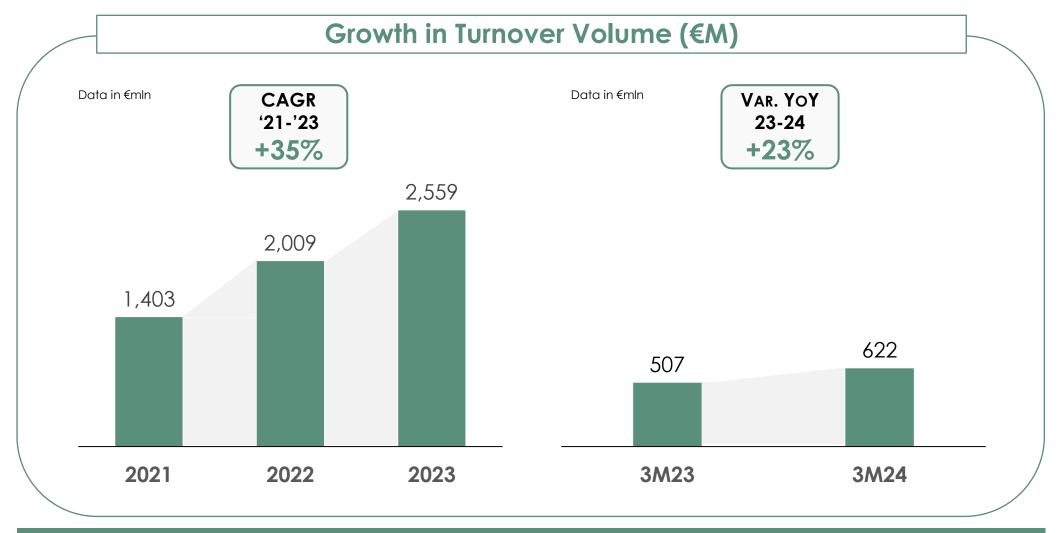


# Main 1Q24 Results



# Turnover witnessing a strong growth story



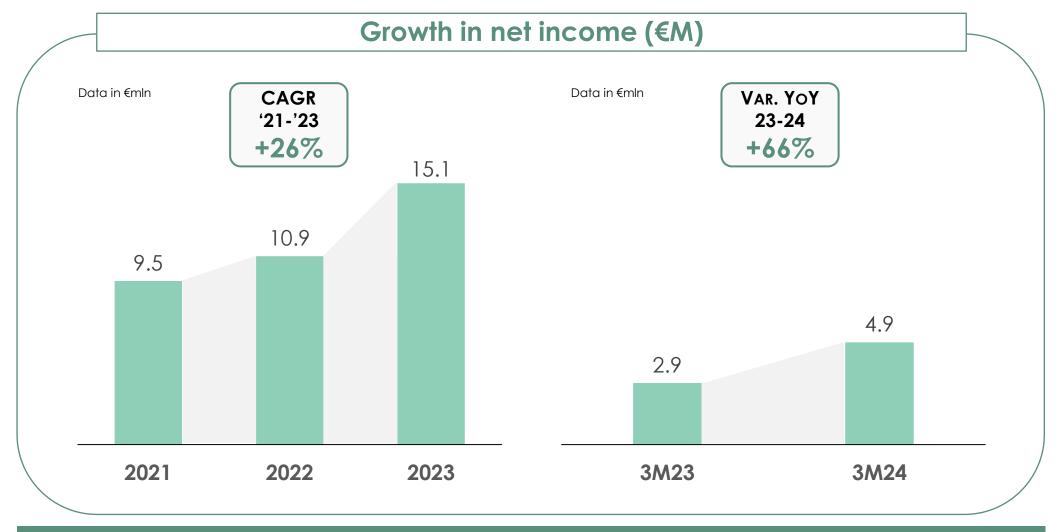


2024 annual growth rate (23%) well above the market average (+3%)



# Net Income: high profitability from the operations







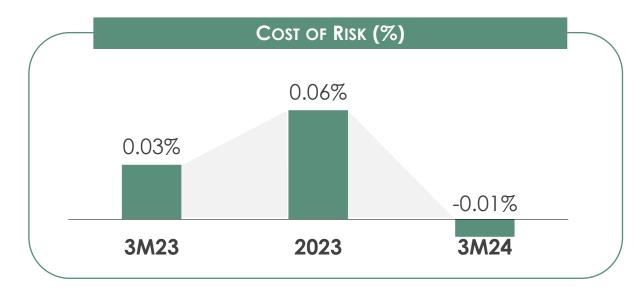


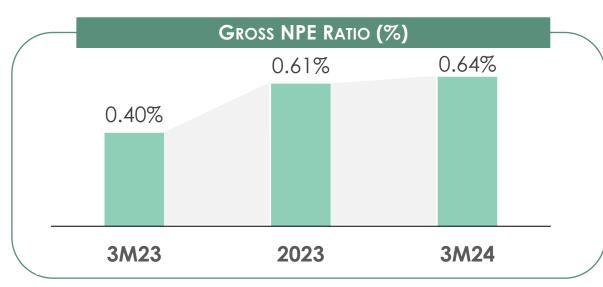
# Focus on Asset Quality and Digital Factoring

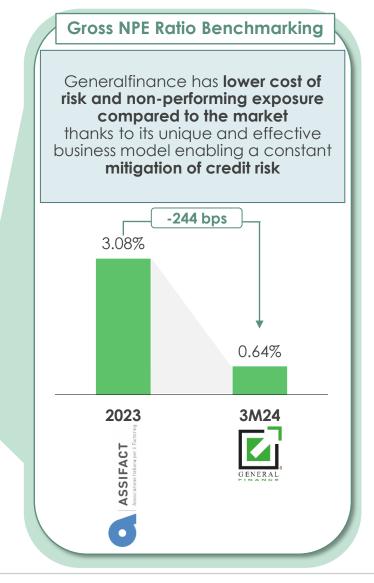


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# A low risk model with a best in class asset quality



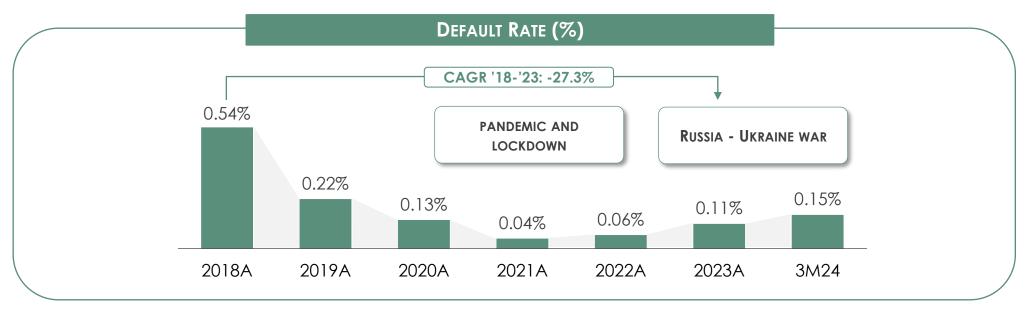


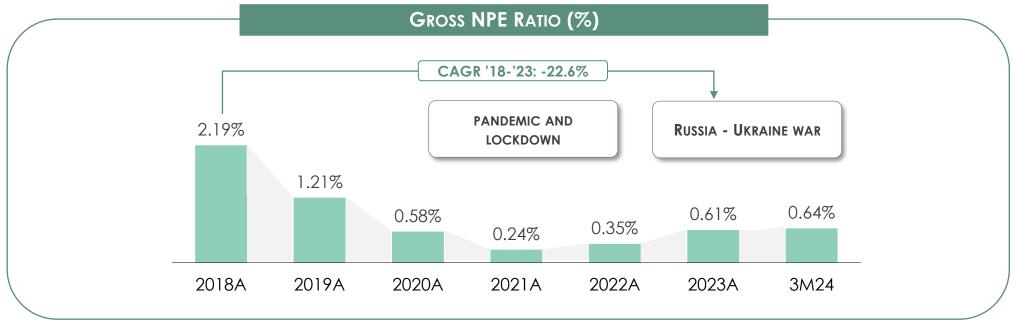






# Default Rate and NPE Ratio constantly improving

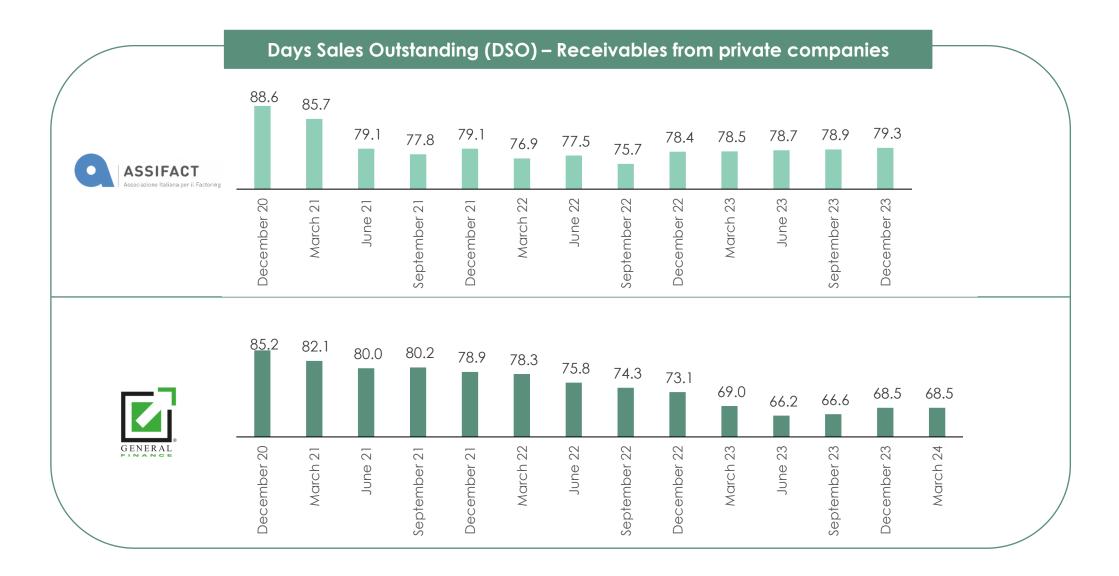






# Company's DSO expressing a very low duration of the portfolio









# 1Q 24 Results: Balance Sheet, P&L, Funding and Capital



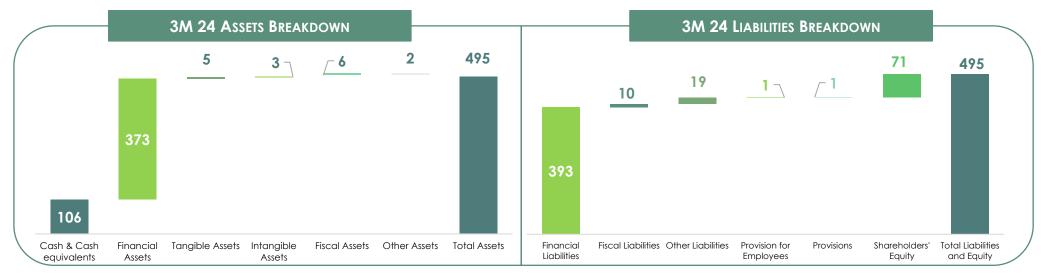
# Main KPIs behind our business

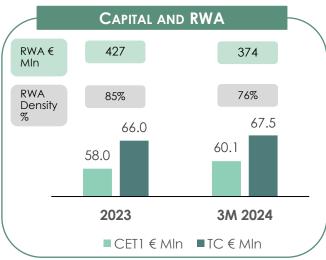


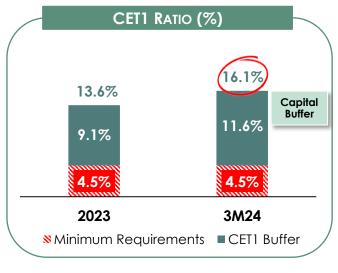
Income Statement (€m)	2021A	2022A	2023A	CAGR '21-'23	3M23	3M24	YoY%
Interest Margin	6.2	7.3	9.0	20.0%	1.8	2.6	50.0%
Net Commission	17.7	23.6	27.2	24.0%	6.0	8.0	32.0%
Net Banking Income	23.9	30.9	36.2	23.0%	7.8	10.6	36.0%
Net value adjustments / write-backs for credit risk	(0.2)	(1.2)	(1.3)	141.2%	(0.1)	0.0	(143.5%)
Operating Costs	(9.8)	(13.2)	(12.9)	15.0%	(3.2)	(3.3)	3.2%
Net Profit	9.5	10.9	15.1	26.2%	2.9	4.9	66.1%
(€m)	2021A	2022A	2023A	CAGR '21-'23	3M23	3M24	YoY%
Turnover	1,402.9	2,009.4	2,559.3	35.1%	506.9	621.6	22.6%
Disbursed Amount	1,118.5	1,674.0	2,161.4	39.0%	411.7	481.7	17.0%
LTV	79.7%	83.3%	84.5%	2.9%	81.2%	77.5%	-4.6%
LTV Pro-solvendo	<b>78.6</b> %	81.6%	<b>79.7</b> %	0.7%	<b>79.4</b> %	<b>73.4</b> %	<b>-7.7</b> %
Net Bending the constant Assertion Legis (97)	0.797	0.707	0 507	/F 007)	0. 507	10.107	10.707
Net Banking Income / Average Loan (%)	9.6%	8.7%	8.5%	(5.8%)	8.5%	10.1%	18.7%
Interest Margin / Net Banking Income (%)	26.0%	23.5%	24.8%	(2.4%)	22.5%	24.8%	10.3%
Cost Income Ratio	40.9%	42.7%	35.7%	(6.5%)	41.3%	31.4%	(24.1%)
ROE (%)	42.0%	23.7%	29.3%	(16.4%)	22.9%	29.4%	28.4%
Balance Sheet (€m)	2021A	2022A	2023A	CAGR '21-'23	3M23	3M24	YoY%
Cash & Cash Equivalents	33.5	43.7	21.7	(19.6%)	62.0	106.3	71.4%
Financial Assets	321.0	385.4	462.4	20.0%	342.9	372.6	8.7%
Other Assets	10.8	14.7	15.9	21.2%	14.6	16.2	11.1%
Total Assets	365.3	443.8	500.0	17.0%	419.5	495.1	18.0%
Financial Liabilities	314.6	368.4	409.4	14.1%	335.5	393.4	17.2%
Other Liabilities	18.7	18.6	24.2	13.9%	29.7	30.4	2.2%
Total Liabilities	333.3	387.0	433.6	14.1%	365.2	423.8	16.0%
Shareholder's Equity	32.0	56.8	66.4	44.2%	54.3	71.3	31.4%

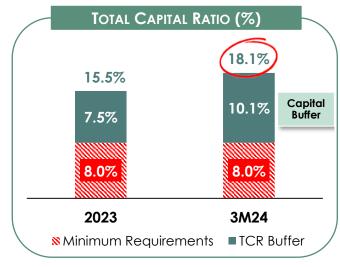








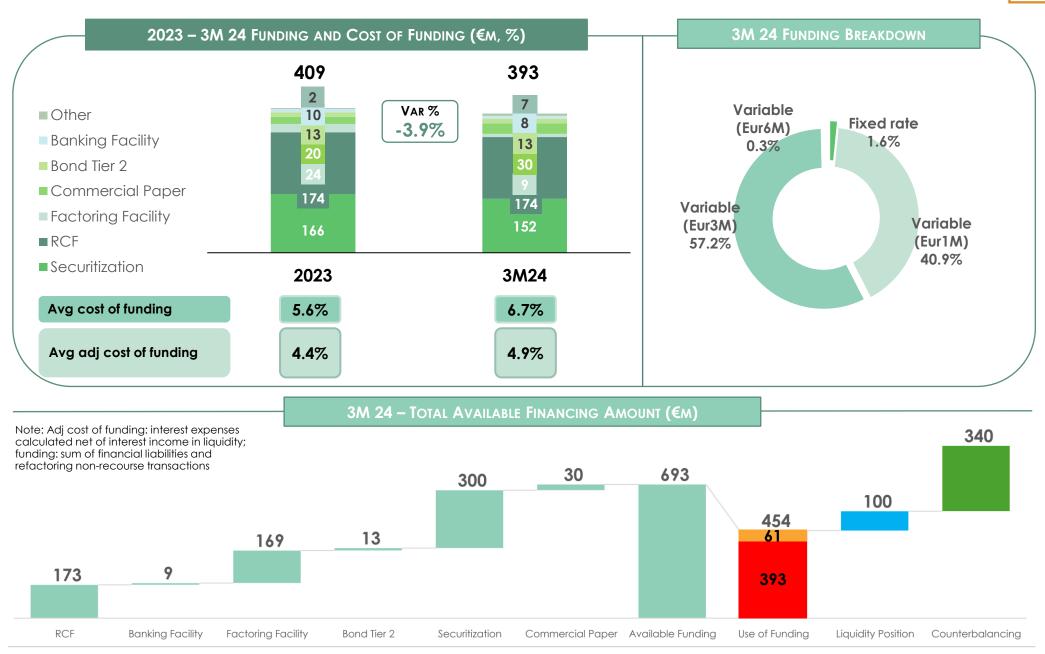






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# ...coupled with a robust funding and liquidity position





## **EMARKET** CERTIFIED

# Net interest Income fully «hedged» against interest rates volatility

- Interest Net Income ~25% of the Net Banking Income
- Almost funding all available at variable rates (Euribor 1M, 3M and 6M)
- factoring the **contracts** at variable rates (based on Euribor 3M)



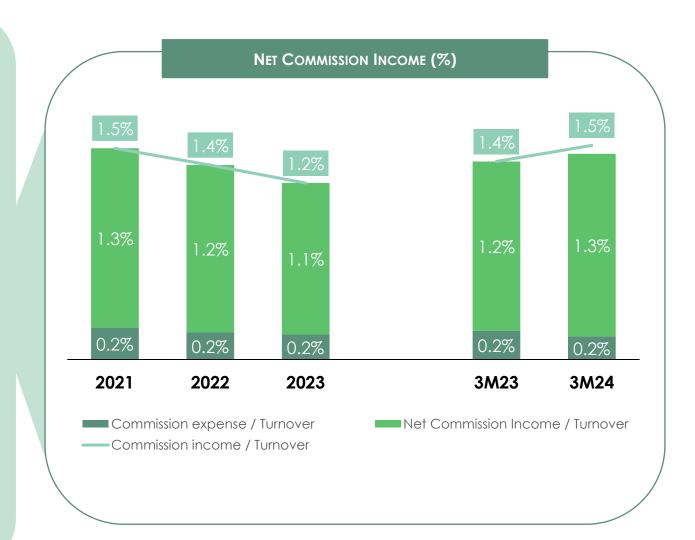




## EMARKET SDIR CERTIFIED

# Net commission income, the primary source of profitability

- Net Commission Income
   ~75% of the Net Banking
   Income
- Commission
   Income/Turnover
   improving YoY, even
   with the different mix of
   the portfolio (Corporate
   Sellers vs Retail Sellers)
- Stable commission expense rate thank to optimization of insurance costs and banking fees

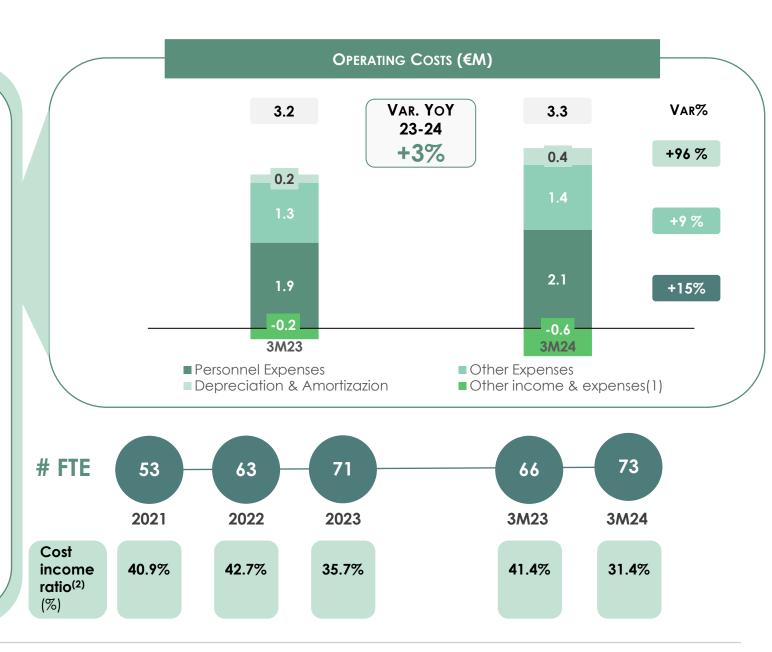




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# Cost / Income reflecting the efficiency of the operating machine

- **#73 FTE** as of 3M 2024
- #Cost income remaining at excellent levels due to the high efficiency of the operating machine and the economy of scale (IT proprietary platform)







# **Closing Remarks**



## **Closing Remarks**



### 2024 first 3 months of the year confirms a growing trend, in line with full year budget :

- Profitability level showing significant growth: net profit up +66%
- Excellent asset quality confirms our conservative risk policy
- Further reduction of the cost income ratio, expected to drop again thanks to the very good operating leverage
- An updated organization oriented to risk control and business
- Macroeconomic evolution and more difficult environment for SME lending support our strategy

### New steps ahead to further support our numbers:

- New sellers pipeline set to push a stronger growth ahead
- Robust and diversified funding structure to support future growth
- Strong Capital ratios (TCR > 15%) allowing a sound capital buffer for growth even exceeding strategic plan horizon
- Expanding Generalfinance abroad: further steps towards the conclusion of the analysis over foreign market
- Net Income 2024 guidance confirmed: >20M







Income Statement (€m)	3M23	3M24	YoY%
Interest income and similar income	5.4	9.3	73.5%
Interest expense and similar charges	(3.6)	(6.7)	84.9%
INTEREST MARGIN	1.7	2.6	50.0%
Fee and commission income	7.0	9.0	27.3%
Fee and commission expense	(1.0)	(1.0)	(0.3%)
NET FEE AND COMMISSION INCOME	6.0	8.0	32.0%
Net profi (loss) from trading	0.0	(0.0)	(100.5%)
Net results of other financial a/I measured at fv	0.0	0.0	-
NET INTEREST AND OTHER BANKING INCOME	7.8	10.6	36.0%
Net value adjustments / write-backs for credit risk	(0.1)	0.0	(143.5%)
a) Financial assets measured at amortised cost	(0.1)	0.0	(143.5%)
NET PROFIT (LOSS) FROM FINANCIAL MANAGEMENT	7.7	10.6	38.5%
Administrative expenses	(3.2)	(3.6)	12.5%
a) Personnel expenses	(1.9)	(2.1)	15.0%
b) Other administrative expenses	(1.3)	(1.4)	9.0%
Net provision for risks and charges	(0.0)	0.2	(7617.1%)
b) Other net provisions	(0.0)	0.2	(7617.1%)
Net value adjustments / write-backs on pppe	(0.2)	(0.2)	11.8%
Net value adjustments / write-backs on int. Ass.	(0.1)	(0.2)	53.9%
Other operating income and expenses	0.2	0.4	52.7%
OPERATING COSTS	(3.2)	(3.3)	3.2%
Gains (Losses) from equity investments	0.0	(0.0)	-
PRE-TAX PROFIT (LOSS) FROM CURRENT OPERATIONS	4.5	7.3	63.8%
Income tax for the year on current operations	(1.5)	(2.4)	59.3%
PROFIT (LOSS) FOR THE YEAR	2.9	4.9	66.1%





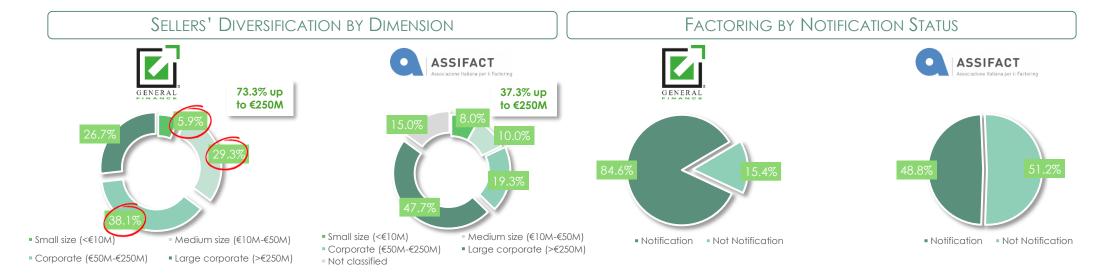


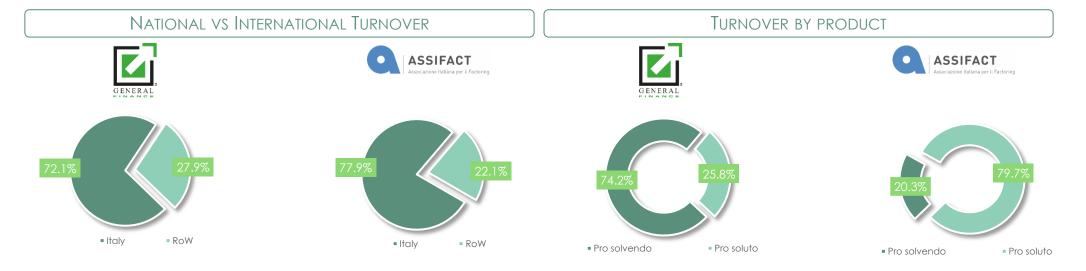
Balance Sheet (€m)	2023A	3M24	Var% YTD
Cash and cash equivalents	21.6	106.3	391.2%
Financial assets measured at fair value through p/I	0.0	0.0	28.9%
Financial assets measured at amortised cost	462.4	372.6	(19.4%)
Equity investments	0.0	0.0	(100.0%)
Property, Plan and Equipment (PPE)	5.0	4.8	(3.3%)
Intangible assets	2.6	2.8	7.2%
Tax assets	5.7	5.7	0.1%
a) current	5.1	5.1	0.1%
b) deferred	0.7	0.6	0.0%
Other assets	2.8	2.9	5.8%
TOTAL ASSETS	500.0	495.1	(1.0%)
Financial liabilities measured at amortised cost	409.4	393.4	(3.9%)
a) payables	376.8	350.6	(6.9%)
b) outstanding securities	32.6	42.8	31.1%
Tax liabilities	7.1	9.5	33.9%
Other liabilities	14.0	18.1	28.1%
Severance pay	1.5	1.4	(4.8%)
Provision for risk and charges	1.6	1.4	(10.0%)
Share capital	4.2	4.2	0.0%
Share premium reserve	25.4	25.4	0.0%
Reserves	21.6	36.7	69.7%
Valuation reserves	0.1	0.1	14.2%
Profit (loss) for the year	15.1	4.9	(67.6%)
TOTAL LIABILITIES AND SHAREHOLDERS'S EQUITY	500.0	495.1	(1.0%)



## Turnover breakdown vs system average 1/2



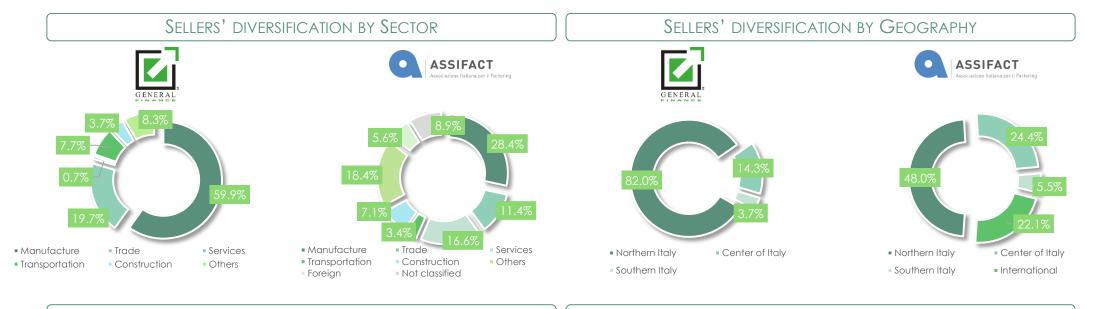






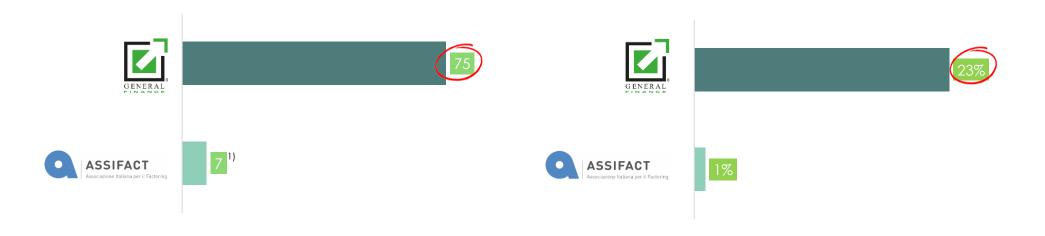
## Turnover breakdown vs system average 2/2





#### HIGHER NUMBER OF DEBTORS PER SELLER

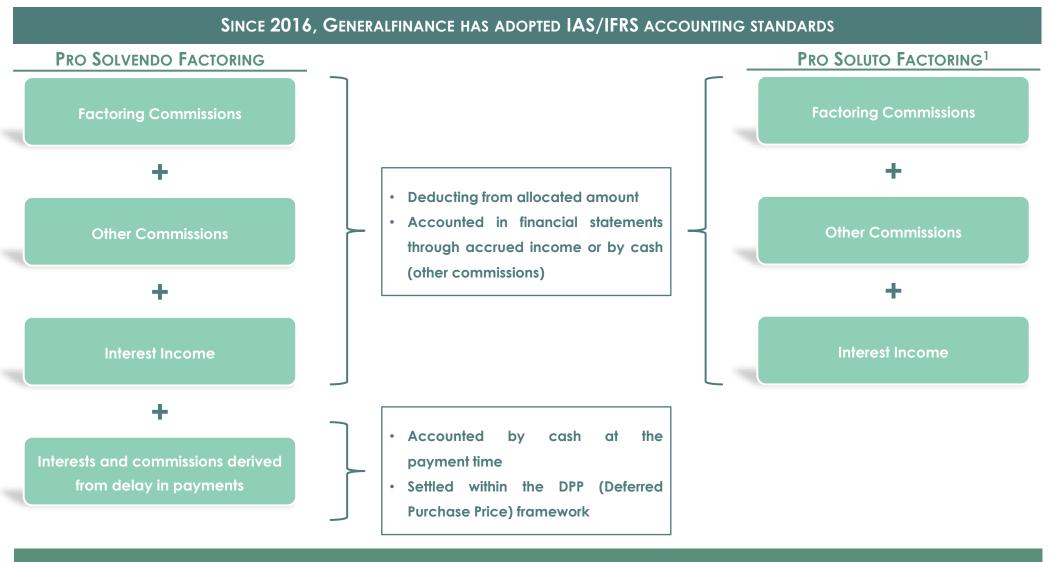
### TURNOVER - % CHANGE FROM PREVIOUS YEAR





## Top line components





SIMPLE AND TRANSPARENT P&L PAIRED WITH ALMOST NO VOLATILITY OF FAIR VALUE / CREDIT ADJUSTMENT



Source: Management





PRO SOLVENDO TRANSACTION		Formula	P&L Accounting
Invoice's nominal value	100,000.00	а	
Advance rate	80.00%	b	_
Gross disbursed amount	80,000.00	c = a x b	
Maturity of disbursed amount (days)	69	е	
Contractual interest rate (floating)	7.50%	f	
Interest revenues	1,167.12	g = ( c x f x (e+2) ) / 365	Prepayment
DSO	70	h	
Monthly commission rate	0.40%	i	
Commission revenues	933.33	I = a x i x (h/30)	Prepayment
Total revenues	2,100.46	m = g + l	Prepayment
Net disbursed amount	77,899.54	n = c - m	
Delay in payment (days)	8	0	
Delay in payment interest rate	7.00%	p	
Delay in payment commission rate	0.50%	q	
Delay in payment interest revenues	122.74	$r = (c \times p \times o) / 365$	Cash basis
Delay in payment commission revenues	133.33	$s = a \times q \times (o/30)$	Cash basis
Delay in payment total revenues	256.07	t = r + s	Cash basis
Non-advance amount	20,000.00	u = a - c	
Net settlement	19,743.93	v = u - t	



## Benefits of pro-solvendo lending contract



The offsetting mechanism is a specific technicality of the Factoring Agreement, which is elaborated consistently with the Assifact standard

#### ARTICLE 28 OF GENERALFINANCE FACTORING AGREEMENT

"The Factor will be entitled to retain sums and set off the debts (of every kind) due by the Factor to the Seller against the Receivables (of every kind) due from the Seller to the Factor, including the Receivables due from the Seller to third parties and assigned to/guaranteed by the Factor.

Should the Seller default on any of its payment obligations, the Factor will be able to treat its Receivables as liquid and payable, even if not already fallen due. Offsets by the Seller require the prior written consent of the Factor".

#### A PRACTICAL EXAMPLE:

Seller A	Α
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ID Borrower	Nominal Value (A)	LTV (B)	Disbursement (C) = (A x B)	Unpaid	Amount Collected (D)	Amounts not advanced to be settled (D - C)
1	100.000,00	80%	80.000,00	Yes	-	-
2	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
3	100.000,00	80%	80,000,00	No	100.000,00	20.000,00
4	100.000,00	80%	80,000,00	No	100.000,00	20.000,00
5	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
6	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
7	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
8	100.000,00	80%	80,000,00	No	100.000,00	20.000,00
9	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
10	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
	1.000.000,00		800.000,00		900.000,00	180.000,00
			Debts of the Factor			180.000,00
			Unpaid debts			
		ī	compensated			80.000,00
Netting to be liquidated				100.000,00		

In FY 2021, Generalfinance paid an average advance equal to **80%** of Turnover. With regard to the prosolvendo factoring, Generalfinance is entitled to set off amounts owed by the Sellers to it against amounts owed by Generalfinance to the Sellers based on specific clauses included in the factoring agreement.

The Company has a high Debtor/Seller ratio equal to **58**, growing steadily over the last 3 financial years, against an average of the Italian factoring market - calculated excluding private assigned Debtors - equal to 10<sup>1</sup>, which expands the possibilities of offsetting between receivables and debit items against the Sellers as part of pro-solvendo transactions.



Source: Management, Assifact. Data as of 31st December 2021

Notes: (1) Net of household debtors

# Capital Stack – A capital light lending business



